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DATE OF INFO. Early September 1951, except as stated

SUPPLEMENT TO  
REPORT NO.

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1. The Engineering Bureau of the Laitin-Chennankuan Section of the Hengyang Railroad Administration called a meeting to review and study responsibilities for the delay in the operation of the railroad. On 5 September all engineers and responsible personnel of sub-sections met at Oshan (藕山), New Village, Liuchou, to review the progress of work for the past six months. LIU Chen-huan (劉震寰), director of the Liuchou Branch Administration and concurrently head of the main office, presided over the three day meeting.
2. HSTAO Tsung-wen (蕭崇文), the deputy director, reported that carelessness in basic engineering work had resulted in serious waste during later stages of the construction. For example, the scaffolding erected at the Lingchiangcheng (伶江正) bridge collapsed on 16 July causing injuries to 24 workers. In the construction of the Ming (明) River bridge, engineer CHANG Ch'eng (張誠) did not drive piles at the proper plumb or depth, which later resulted in the loosening and washing away of some piles. A great waste of time and money was caused by the lack of planning in the construction of bridge blocks, sluices, tunnels, and other work. The construction of the Pei Ping (北平) tunnel was delayed until June because work plans could not be decided upon. Careless engineering work resulted in landslides, and a delay in the construction of the Tach'iao (大橋) River section until the rainy season resulted in the washing away of the subsidiary rails.
3. LIU Chen-huan pointed out that political mistakes arising from the lack of proper administrative leadership began in March 1951, soon after the departure of the railway army group from Kwangsi. Within a short time the situation deteriorated and no effort was made to readjust and reallocate entire jobs, and the engineering staff took planning as a matter of formality. Consequently, construction was performed on some works even before plans had been completed and the improper use of labor, material, and tools was noted in other cases. Engineering personnel did not have the proper ideological spirit and section leaders were full of bureaucratic air. No real efforts were made to rally or rely on the people, nor did engineering personnel have a sense of responsibility. A non-political

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## SECURITY INFORMATION

25X1A

## CENTRAL INTELLIGENCE AGENCY

-2-

tendency was evident, as expressed by the concept of "less responsibility brings fewer errors, more responsibility brings more errors, and no responsibility brings no errors." Administrative supervision was not forceful and the importance of inspection and review were overlooked. Many engineering personnel and cadres complained that there were too few cadres, too many urgent duties, and few technicians, and felt that they were mere employees who had no obligation to review the progress of their daily work.

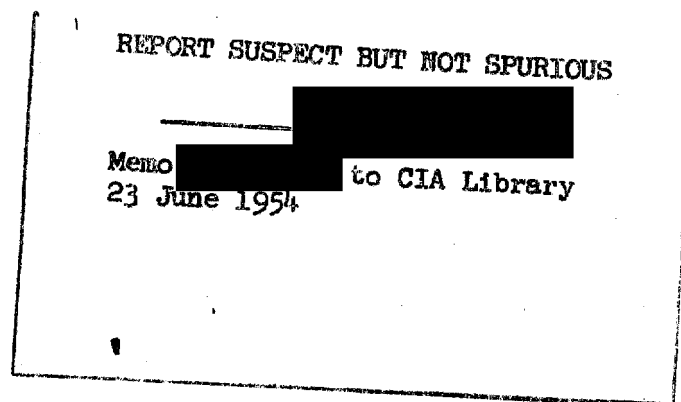
4. LIU Chen-huan in summarizing the various reports concluded that the following essentials were required for the victorious completion of the project:
  - a. Every effort must be made to assure the operation of the entire railroad between Laipin and Chennankuan before the end of November 1951.
  - b. The technicians of engineering sub-section must again draw engineering plans for the next three months of work.
  - c. Planning must precede the application of labor; plans must be detailed and carefully drawn; contractors may sign for construction laborers, and materials may be furnished only to contractors.
  - d. Technicians must be physically present at the laying of rails and the building of bridges.
5. The warehouse at Nanning which was destroyed by anti-Communist elements will not be re-established.<sup>1</sup> The main warehouse of the Engineering Bureau will be transferred to Tuts'unyu (土训圩), where the construction of a train repair shop is planned. About 500 technicians and workers have already assembled there, and the construction of the repair shop is scheduled to begin in October. A branch line will be built to facilitate the movement of locomotives and cars.

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1. [REDACTED] comment. This is presumably the warehouse which was set afire by anti-Communist elements on 23 July. See [REDACTED]

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